

## LANXESS – Q2 2014 Conference Call

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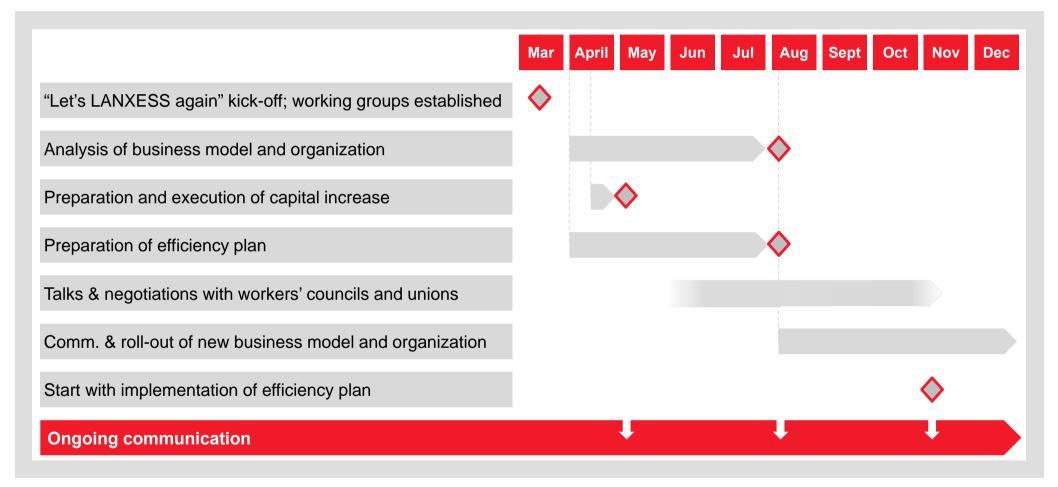
## Agenda

• "Let's LANXESS again" status

• Executive summary Q2 2014 and outlook



## Fast process with ongoing communication





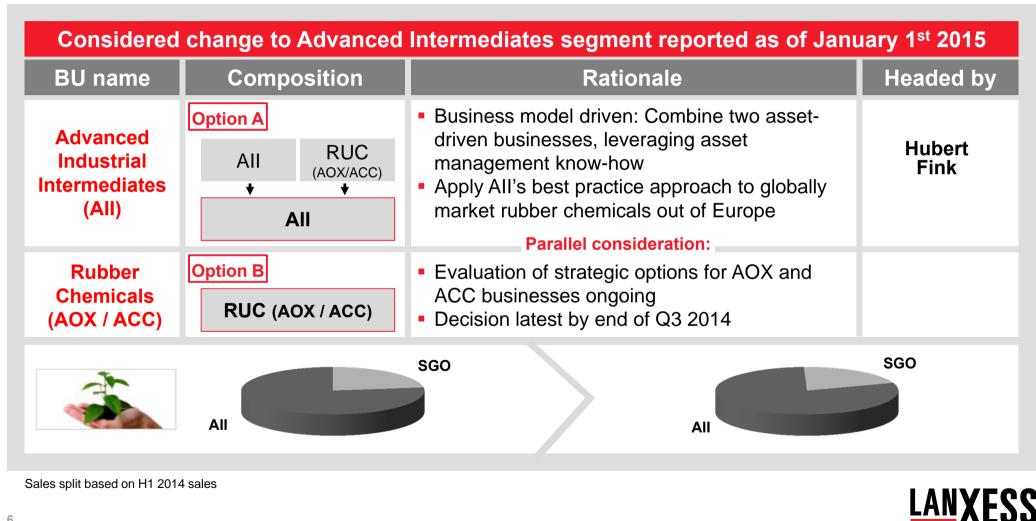
## Business structure competitiveness: Leaner structure and better market orientation

Chang	jes to Performance P	olymers segment reported as of January 1 <sup>s</sup>	<sup>st</sup> 2015
BU name	Composition	Rationale	Headed by
Tire & Specialty Rubbers (TSR)	BTR PBR	<ul> <li>Customer-oriented: Combine tire-related businesses in best-practice approach</li> <li>High customer overlap in established markets; complementary regional strength in emerging markets</li> </ul>	Jorge Nogueira
High Performance Elastomers (HPE)	KEL HPE + + HPE	<ul> <li>Customer-oriented: Significant customer overlap in technical rubber related business</li> <li>Combined services (e.g. application technology)</li> </ul>	Jan Paul de Vries
	PBR KEL BTR	HPE TSR	НРЕ

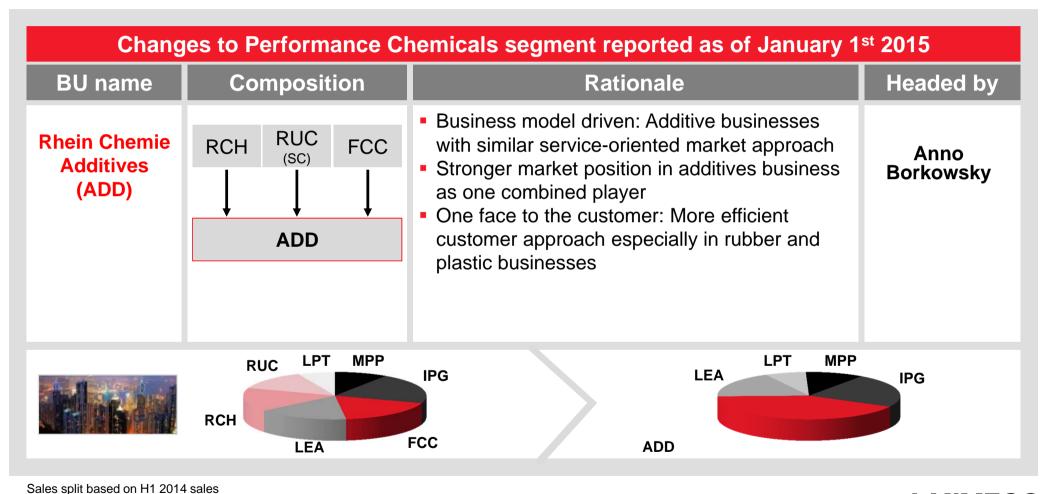


Sales split based on H1 2014 sales

### **Business structure competitiveness: Efficiency increase**

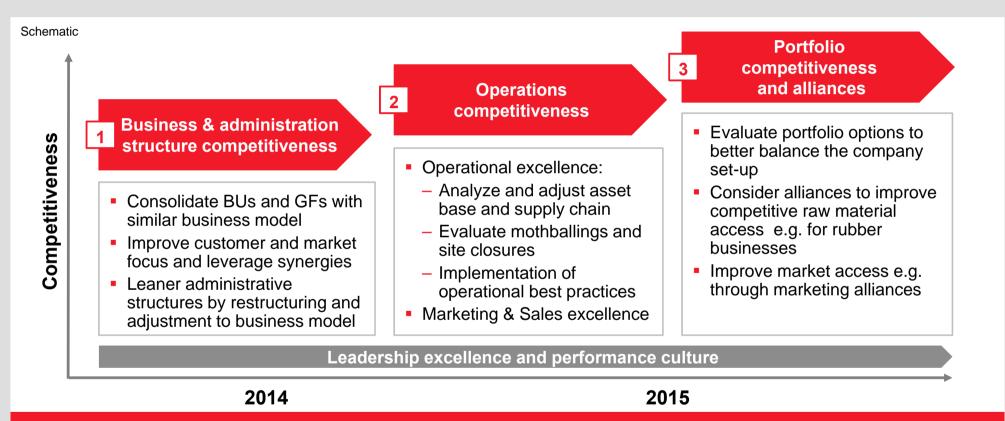


## Business structure competitiveness: Leaner structure and better market orientation





## A 3-phase realignment program has been defined



No time wasted: Diligently driven process since April. Clear schedule developed.



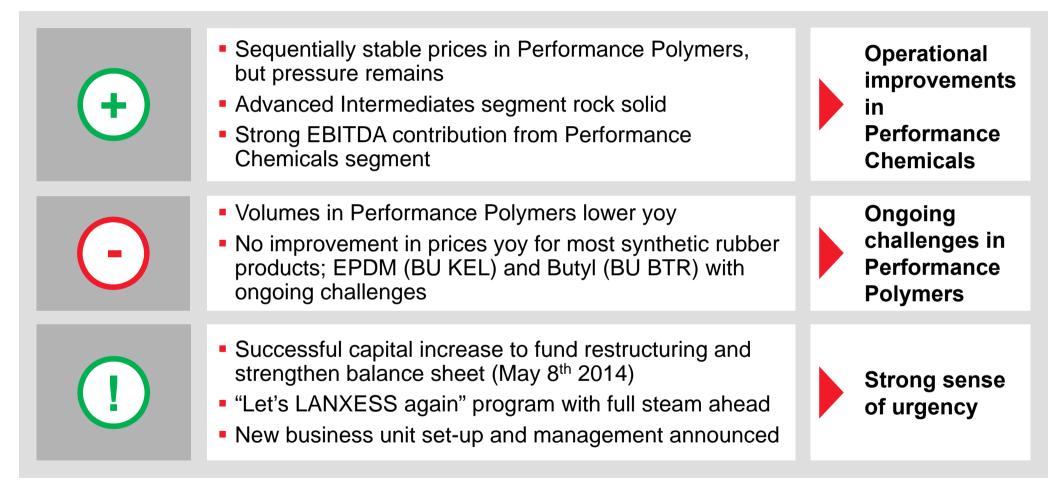
## Agenda

"Let's LANXESS again" status

• Executive summary Q2 2014 and outlook



## Highlights Q2 2014





# Slight volume increase insufficient to compensate lower selling prices

	Sales and EB	TDA pre Q2 2014
Sales variances	<b>€2,019 m (€</b> 2,141 m)	<ul> <li>Sales decrease on lower selling prices (mainly raw-material induced) and currency headwinds</li> </ul>
-5% +2% Price Volume	-3%         +0%         -6%           FX         Portfolio         Total	<ul> <li>Volumes increase in Advanced Intermediates and Performance Chemicals, more than offsetting volume decline in Performance Polymers</li> </ul>
EBITDA pre	€239 m (€198 m) 239	<ul> <li>Selling price decline exceeds relief from input costs</li> <li>"Others" driven by lower idle costs due to higher production volumes, absence of inventory devaluation (~€10 m) and some "Advance" effects</li> </ul>
Q2 2013 Volume P	rice Input costs Others Q2 2014	

- Selling price decline in all regions
- Volume increase however in all regions, except for Latin America



# Q2 2014 financial overview: Earnings improve but remain at moderate levels

[€ m]	Q2 2013	Q2 2014	yoy in %
Sales	2,141	2,019	-5.7%
EBITDA pre except.	198	239	20.7%
margin	9.2%	11.8%	
EPS	0.11	0.63	>100%
EPS pre <sup>1</sup>	0.42	0.79	87.5%
Capex <sup>2</sup>	159	154	-3.1%
Free Cash Flow	-66	24	>100%
[€ m]	31.12.2013	30.06.2014	Δ %
Net financial debt	1,731	1,495	-13.6%
Net working capital	1,679	1,935	15.2%
ROCE	5.8%	7.1%	
Employees	17,343	16,886	-2.6%

<sup>1</sup> Net of exceptionals, using the local tax rate applicable where the expenses were incurred <sup>2</sup> Net of capitalized borrowing costs, projects financed by customers and finance lease

- Sales decrease due to price declines and currency burden, mitigated by slight volume increase
- EPS increase on improved operating earnings and lower exceptional items
- Net financial debt reduction reflects capital increase
- Net working capital higher on volume-driven inventory increase (preparation for H2 maintenance shut-downs)



# Q2 2014 yoy: Improved or stable earnings in all segments – prices in Performance Polymers remain a burden

Performance Polymers						
Sales	S		€1,0	)36 m		
Price	Volume	Currency	Portfolio	Total		
-7%	-1%	-3%	-1%	-12%		

- Prices decline mainly driven by raw-material prices (butadiene)
- Price challenges in EPDM and Butyl remain (S/D driven)
- Volumes slightly lower yoy (e.g. strike in BU BTR)
- Higher utilization and absence of inventory devaluation support

Advanced Intermediates							
Sale	S		€4	403 m			
Price	Volume	Currency	Portfolio	Total			
-3%	+8%	-2%	0%	+3%			

- Lower prices reflect lower rawmaterial prices (mainly toluene)
- Strong profitability across the segment; Agro markets with good demand
- EBITDA improvement held back somewhat by maintenance and currency effects (BU AII)

Performance Chemicals							
Sales	5		€5	69 m			
Price	Volume	Currency	Portfolio	Total			
0%	+4%	-3%	0%	+1%			

- Visible improvement in BU LEA
- Good contribution from BU RUC based on restructuring efforts and increased focus on environmental sustainability in China
- Good construction demand (BU IPG)

#### EBITDA pre and Margins Q2 2014 (Q2 2013)

**€122 m, 12%** (€94 m, 8%)

**€73m, 18%** (€74 m, 19%)

%)

**€86 m, 15%** (€67 m, 12%)



# Almost unchanged outlook for most industries – FY 2014 guidance narrowed

#### Macro expectations 2014

- Tire industry growth higher than 2013 but less than expected; good replacement tire demand but weaker than expected OEM businesses
- Automotive industry with slower growth than anticipated (especially Latin America and Asia)
- Agro chemicals demand remains robust
- Construction industry expected to grow yoy with regionally different impetus; US robust
- US Dollar expected volatile in 2014; political uncertainties remain a risk

#### LANXESS expectations 2014

 Guidance narrowed: For FY 2014 we expect an improved EBITDA pre in the bandwidth of €780-820 m; H2 burdened by maintenance in several BUs and ramp-up costs for EPDM in China (included in guidance)







## End of presentation

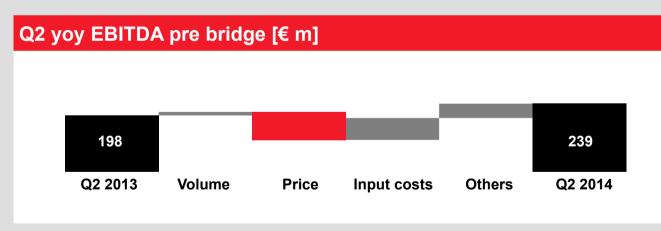
Q&A



## **Energizing Chemistry**

### Q2 2014: Price decline shows competitive challenges

Q2 yoy sales variances	Price	Volume	Currency	Portf.	Total
Perf. Polymers	-7%	-1%	-3%	-1%	-12%
Adv. Intermediates	-3%	8%	-2%	0%	3%
Perf. Chemicals	0%	4%	-3%	0%	1%
LANXESS	-5%	2%	-3%	0%	-6%



- Sales decrease on lower selling prices (mainly raw-material induced) and currency burden
- Volumes increase in Advanced Intermediates and Performance Chemicals, more than offsetting volume decline in Performance Polymers (impact from strike)
- Relief from lower raw material did not fully offset effect of price decrease
- "Others" driven by reduced idle costs due to higher production volumes, absence of inventory devaluation (~€10 m) and some "Advance" effects



### Q1 vs Q2 2014 with sequentially lower volumes and stable prices

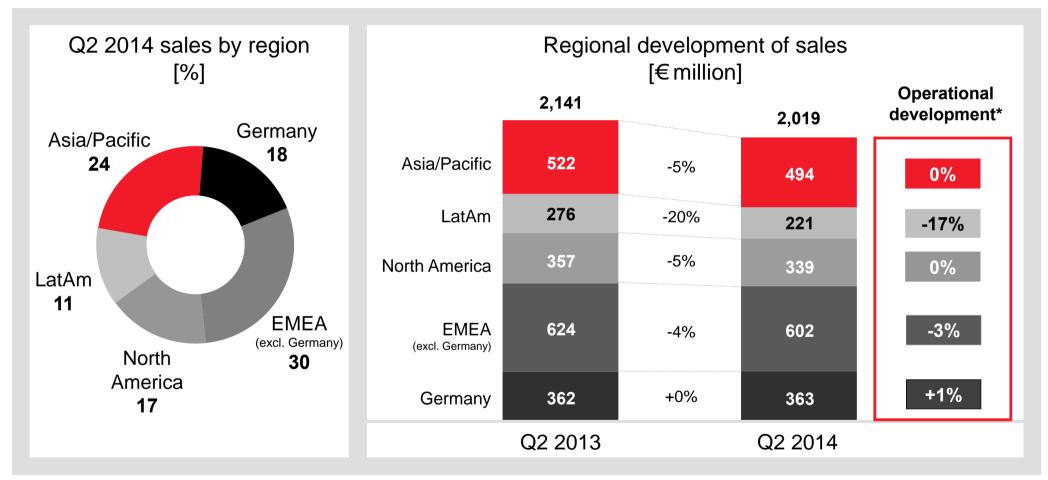
Q2 seq sales variances	Price	Volume	Currency	Portf.	Total
Perf. Polymers	1%	-3%	0%	-1%	-3%
Adv. Intermediates	0%	-4%	0%	0%	-4%
Perf. Chemicals	0%	4%	0%	0%	4%
LANXESS	0%	-1%	0%	0%	-1%



- Sales decrease marginally due to lower volumes
- Selling price increase in Performance Polymers mainly from raw material price movements (butadiene)
- Volume decline in Performance Polymers driven by BUs KEL and HPE
- Volume decline in Advanced Intermediates mainly due to maintenance patterns
- Volume increase in Performance Chemicals reflects normal seasonality



# Q2 2014: Selling prices decline in all regions – volumes however increased, except for Latin America



\* Currency and portfolio adjusted



### Q2 2014: EBITDA increase versus a comparatively low basis

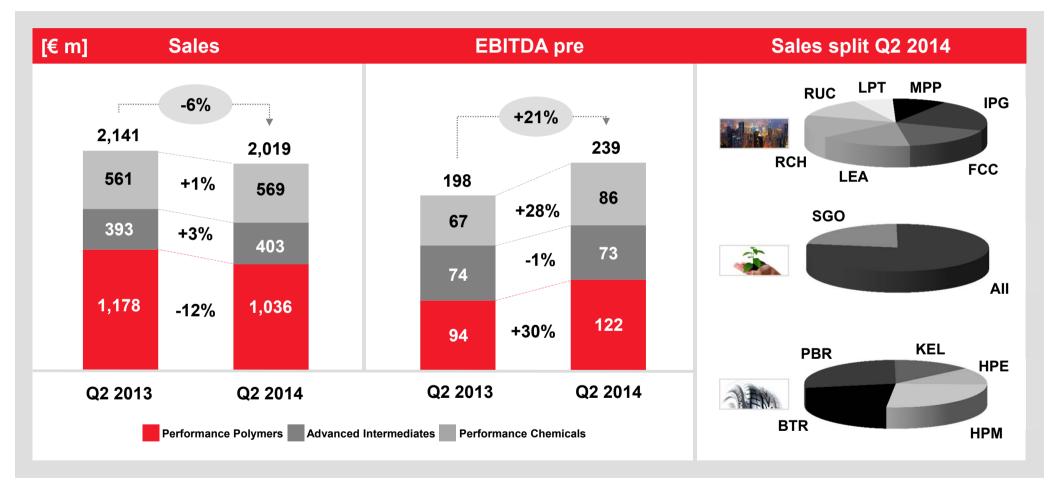
[€ m]	Q2 2	2013		Q2 2	2014	yoy in %	
Sales	2,141	(100%)		2,019	(100%)	-6%	<ul> <li>Sales declir</li> </ul>
Cost of sales	-1,736	(81%)		-1,579	(78%)	9%	slightly high
Selling	-200	(9%)		-188	(9%)	6%	do not offse
G&A	-75	(4%)		-71	(4%)	5%	<ul> <li>Overhead of high cost di</li> </ul>
R&D	-43	(2%)		-40	(2%)	7%	<ul> <li>EBITDA pre</li> </ul>
EBIT	50	(2%)		122	(6%)	>100%	held back b
Net Income	9	(0%)		55	(3%)	>100%	in Belgium
EPS	0.11			0.63		>100%	Net income
EPS pre <sup>1</sup>	0.42			0.79		56%	lower excep interest cos
EBITDA	166	(8%)		221	(11%)	33%	
thereof exceptionals	-32	(0%)		-18	(1%)	-44%	
EBITDA pre exceptionals	198	(9.2%)		239	(11.8%)	21%	
Co	st disci	pline and	dl	ower idl	e costs	drive profit	t improvement

- Sales declined mainly as slightly higher volumes (+2%) do not offset lower prices (-5%)
- Overhead costs lower due to high cost discipline
- EBITDA pre performance is held back by effect from strike in Belgium (BU BTR)
- Net income is supported by lower exceptionals and lower interest costs

<sup>1</sup> Net of exceptionals, using the local tax rate applicable where the expenses were incurred



## Q2 2014: Performance Polymers and Chemicals with improved performance



Total group sales and EBITDA pre figures include reconciliation

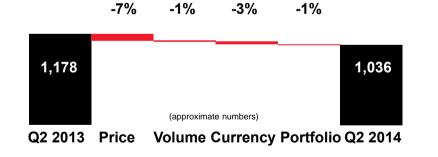
## Performance Polymers: Market conditions remain tough – improved utilization rates drive earnings

[€ m]	Q2 2013	Q2 2014	Δ	H1 2013	H1 2014	Δ
Sales	1,178	1,036	-12.1%	2,312	2,099	-9.2%
EBIT	29	68	>100%	81	120	48.1%
Depr. / Amort.	65	51	-21.5%	125	107	-14.4%
EBITDA pre exceptionals	94	122	29.8%	206	239	16.0%
Margin	8.0%	11.8%		8.9%	11.4%	
Capex <sup>*</sup>	85	112	31.8%	143	188	31.5%

#### **Q2** comments

- Prices decline raw-material induced (butadiene) and from competitive pressure in EPDM (BU KEL) and Butyl (BU BTR)
- Volumes decline in almost all rubber units, additionally negatively impacted by strike in Belgium; volumes in PA compounds increase, continuing BU HPM's growth path
- EBITDA improves on higher utilization rates and absence of inventory devaluation (~€10 m in Q2 2013)
- D&A decreases due to impairments at year end 2013

\* Net of capitalized borrowing, costs projects financed by customers and finance lease



Q2 sales bridge yoy [€ m]



### **Advanced Intermediates: Again rock solid performance**

[€ m]	Q2 2013	Q2 2014	Δ
Sales	393	403	2.5%
EBIT	59	51	-13.6%
Depr. / Amort.	19	21	10.5%
EBITDA pre exceptionals	74	73	-1.4%
Margin	18.8%	18.1%	
Capex*	23	20	-13.0%

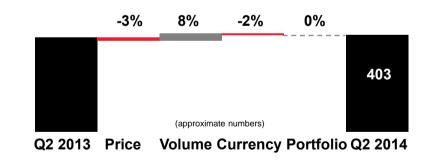
#### **Q2** comments

- Selling price decline driven by raw-material prices (mainly toluene)
- Volumes rise in BU AII in aromatic network (e.g. debottlenecking in cresol) and benzyl products (agro demand driven)
- BU SGO with positive volumes from new agro projects
- EBITDA pre performance held back by maintenance expenses and some currency effects

\* Net of capitalized borrowing costs, projects financed by customers and finance lease

H1 2013	H1 2014	Δ	
826	822	-0.5%	
113	99	-12.4%	
36	44	22.2%	
145	145	0.0%	
17.6%	17.6%		
42	39	-7.1%	

#### Q2 sales bridge yoy [€ m]





## Performance Chemicals: Another quarter of improved earnings

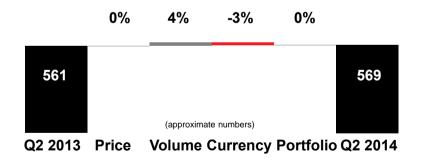
[€ m]	Q2 2013	Q2 2014	Δ	H1 2013	H1 2014	Δ	
Sales	561	569	1.4%	1,081	1,119	3.5%	
EBIT	6	60	>100%	35	98	>100%	
Depr. / Amort.	28	23	-17.9%	49	43	-12.2%	
EBITDA pre exceptionals	67	86	28.4%	118	154	30.5%	
Margin	11.9%	15.1%		10.9%	13.8%		
Capex <sup>*</sup>	34	18	-47.1%	53	28	-47.2%	

#### **Q2** comments

- · Prices remain stable amid some input cost relief
- Volumes driven by BU LEA (stable production in chrome ore) and BU MPP with good demand for biocides in paints
- EBITDA improvement driven by BU LEA and BU RUC (restructuring yielding results and recovering acceleratorsbusiness due to environmental aspects in China); BU IPG (construction) with consistent strong contribution
- Capex lower as projects are finalized in BUs LEA and RCH

\* Net of capitalized borrowing costs, projects financed by customers and finance lease

#### Q2 sales bridge yoy [€ m]





### Financials start to gradually move into the right direction

[€ m]	Dec 13	Jun 14
Total assets	6,811	7,196
Equity	1,900	2,324
Equity ratio	28%	32%
Net financial debt	1,731	1,495
Net financial debt/EBITDA pre <sup>1</sup>	2.36	1.85
Near cash, cash & cash equivalents	533	570
Pension provisions	943	1,083
ROCE <sup>1</sup>	5.8%	7.1%
Net working capital	1,679	1,935
Net working capital/sales <sup>1</sup>	20%	24%
DSI (in days) <sup>2</sup>	58	66
DSO (in days) <sup>2</sup>	48	51

- Total assets increase due to capital increase in May 2014 and higher working capital
- Equity ratio and net financial debt/EBITDA nicely improve with successful capital increase
- Pension provisions increase mainly due to lower interest rates
- Net working capital rises on higher inventories (in preparation for maintenance in H2) and higher receivables

 $^{2}\,\text{Days}$  of sales in inventories / Days of sales outstanding calculated on quarterly sales



<sup>&</sup>lt;sup>1</sup> Based on last twelve months for EBIT pre, EBITDA pre or sales

## Q2 2014: Improved operating cash flow

[€ m]	Q2 2013	Q2 2014
Profit before tax	11	94
Depreciation & amortization	116	99
Gain from sale of assets	-1	0
Result from investments (using equity method)	0	-4
Financial (gains) losses	28	13
Cash tax payments/refunds	-7	9
Changes in other assets and liabilities	-109	9
Operating cash flow before changes in WC	38	220
Changes in working capital	55	-42
Operating cash flow	93	178
Investing cash flow	-93	-293
thereof capex*	-159	-154
Financing cash flow	-80	11

#### Free cash flow turns positive

- Profit before tax increased from improved business performance
- D&A decreased after impairments at year end 2013
- Changes in other assets and liabilities mainly reflect lower variable compensation payouts
- Investing cash flow mirrors investment in near cash assets
- Financing cash flow contains €500 m bond repayment and inflowing funds from capital increase

\* Net of capitalized borrowing costs, projects financed by customers and finance lease





## Appendix

## Housekeeping items for consideration

#### Additional financial expectations

- Capex 2014:
- Capex 2015:
- Capex 2016:
- D&A 2014:
- Reconciliation 2014:
- Ramp-up cost EPDM China:
- <u>Updated</u>: Annual tax rate:

 Hedging 2014: Hedging 2015:

- around previous year's level (2013: €624 m)
- clearly <€600 m
- €400-450 m
- ~€400-420 m
- ~€190 m
- ~€10 m in Q4 2014
- due to the current weakness of the rubber businesses and regionally different tax rates, we now expect a tax rate >30% in 2014
- mid-term: In normalized business environment and after completion of realignment program ~22-25%
- ~50% at 1.25 -1.40 USD/EUR ~25% at 1.25 -1.40 USD/EUR

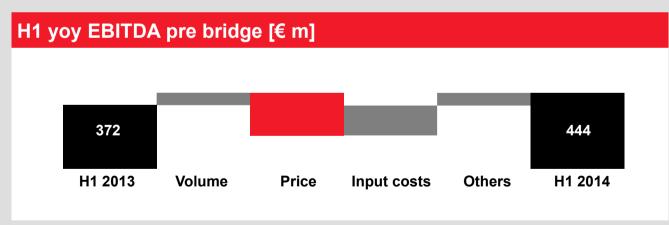




## H1 2014: Earnings held back by reduced selling price levels

H1 yoy sales variances	Price	Volume	Currency	Portf.	Total
Perf. Polymers	-10%	3%	-2%	0%	-9%
Adv. Intermediates	-4%	5%	-2%	0%	0%
Perf. Chemicals	0%	6%	-3%	1%	4%
LANXESS	-6%	4%	-2%	0%	-4%

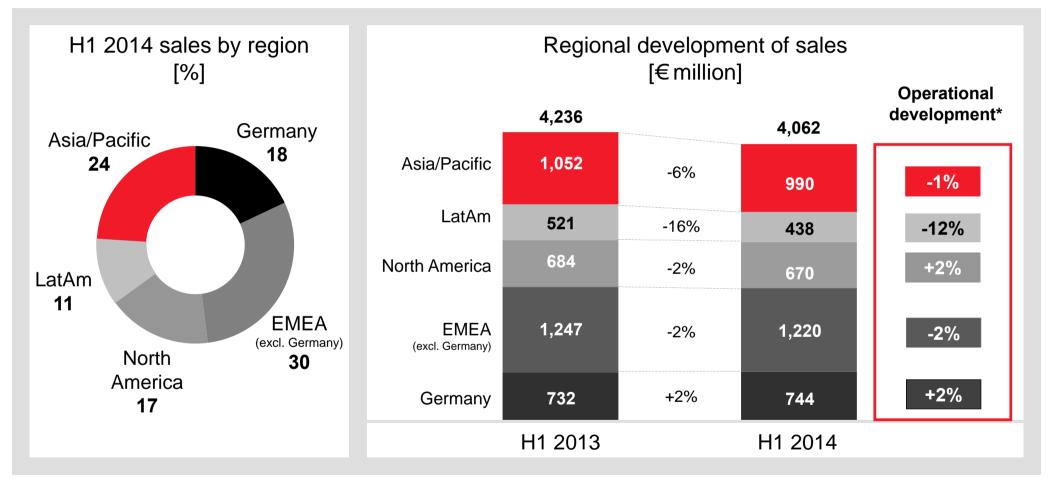
- Sales decrease mainly due to lower selling prices and currency headwinds
- All segments with positive volume development



- Selling price decline exceeds relief in input costs; BUs BTR and KEL with ongoing challenges
- "Others" driven by absence of one-time burdens and lower idle costs



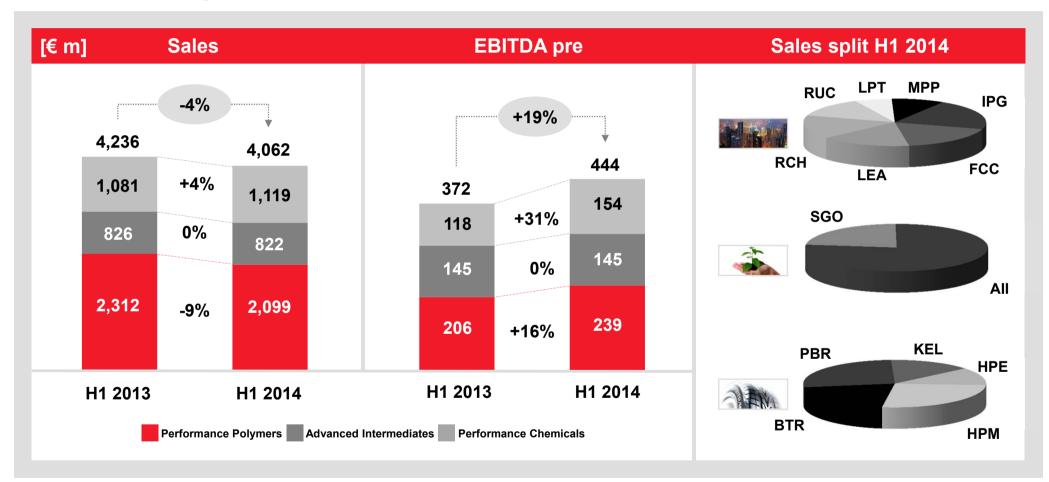
## H1 2014: Emerging market's sales development dominated by Performance Polymers' sales decline



\* Currency and portfolio adjusted



## H1 2014: Performance Polymers and Performance Chemicals with earnings improvement



Total group sales and EBITDA pre figures include reconciliation



## H1 2014: Cost discipline and lower idle costs drive earnings development

[€ m]	H1 2	2013		H1 2	2014	yoy in %
Sales	4,236	(100%)		4,062	(100%)	-4%
Cost of sales	-3,436	(81%)		-3,205	(79%)	7%
Selling	-389	(9%)		-374	(9%)	4%
G&A	-154	(4%)		-145	(4%)	6%
R&D	-91	(2%)		-85	(2%)	7%
EBIT	117	(3%)		197	(5%)	68%
Net Income	34	(1%)		80	(2%)	>100%
EPS	0.41			0.93		>100%
EPS pre <sup>1</sup>	0.76			1.32		21.9%
EBITDA	335	(8%)		399	(10%)	19%
thereof exceptionals	-37	(1%)		-45	(1%)	22%
EBITDA pre exceptionals	372	(8.8%)		444	(10.9%)	19%
		Imp	rov	ved earn	ings on	low levels

- Sales decrease as lower prices (-6%) are not offset by higher volumes (+4%)
- Cost of sales show a disproportionately large decline due to the absence of one-time burdens (~€40 m) and reduced idle costs on better utilization
- All overhead line items reflect "Advance" measures and high cost discipline
- Net income and EPS positively impacted by lower interest rates and reduced D&A<sup>2</sup>



<sup>&</sup>lt;sup>1</sup> Net of exceptionals, using the local tax rate applicable where the expenses were incurred

<sup>&</sup>lt;sup>2</sup> Impairment at year-end 2013

## H1 2014: Improved operating cash flow

[€ m]	H1 2013	H1 2014
Profit before tax	42	132
Depreciation & amortization	218	202
Gain from sale of assets	-1	0
Result from investments (using equity method)	0	-5
Financial (gains) losses	53	38
Cash tax payments/refunds	-41	19
Changes in other assets and liabilities	-108	51
Operating cash flow before changes in WC	163	437
Changes in working capital	-230	-250
Operating cash flow	-67	187
Investing cash flow	51	-415
thereof capex*	-252	-262
Financing cash flow	-99	100

- Profit before tax increased due to better business performance
- D&A decrease reflects impact of year-end 2013 impairment
- Changes in other assets and liabilities reflect pay-out for var. compensation in 2013; 2014 reflects "Advance" provisions
- Financing cash flow comprises
   €500 m bond repayment and funds from capital increase
- Investing cash flow also contains investment in near cash assets

\* Net of capitalized borrowing costs, projects financed by customers and finance lease



### **Balance sheet**

[€ m]	Jun'13	Dec'13	Jun'14		Jun'13	Dec'13	Jun'14
Non-current assets	3,820	3,592	3,717	Stockholders' equity	2,198	1,900	2,324
Intangible assets	388	323	319	Non-current liabilities	3,097	3,029	3,281
Property, plant & equipment	3,081	2,903	3,000	Pension & post empl. provis.	921	943	1,083
Equity investments	0	12	17	Other provisions	286	258	269
Other investments	14	13	13	Other financial liabilities	1,681	1,649	1,774
Other financial assets	7	11	13	Tax liabilities	35	49	39
Deferred taxes	213	254	283	Other liabilities	103	101	86
Other non-current assets	117	76	72	Deferred taxes	71	29	30
Current assets	3,448	3,219	3,479	Current liabilities	1,973	1,882	1,591
Inventories	1,527	1,299	1,477	Other provisions	366	355	387
Trade accounts receivable	1,212	1,070	1,152	Other financial liabilities	740	668	316
Other financial & current assets	338	317	280	Trade accounts payable	657	690	694
Near cash assets	97	106	269	Tax liabilities	27	21	60
Cash and cash equivalents	274	427	301	Other liabilities	183	148	134
Total assets	7,268	6,811	7,196	Total equity & liabilities	7,268	6,811	7,196

Inventories increase in a normal pattern to prepare for maintenance in H2 2014

Increase in stockholders' equity reflects capital increase in May 2014

Other financial liabilities clearly reduced with €500 m bond repayment in April 2014



### Major projects expected to be on stream after 2014

2013 (completed)	BU BTR BU HPE BU AII BU AII BU LEA BU LEA	Butyl (SGP), Q1 2013, new plant 100kt Chloroprene rubber (GER), H2 2013, debottlenecking +10% Dichlorobenzene (GER), Q1 2013, debottlenecking +15% Cresols (GER), end of 2013, debottlenecking +20% Leather chemicals (CHN), H1 2013, up to 50kt $CO_2$ plant (ZA), Q4 2013, new plant
2014	BU HPM	Polyamide (Belgium), Q3 2014, new plant 90kt
(completed)	BU HPM	Compounding (BRA), Q2 2014, new plant 20kt
2014	BU LPT	Ion exchange resins (GER), mid 2014, debottlenecking +33%
-		
	BU PBR	Nd-PBR (SGP), H1 2015, new plant 140kt
	BU KEL	EPDM (CHN), 2015, new plant 160kt
2015 +	BU PBR	SSBR (BRA) conversion from ESBR (110kt)*
	BU IPG	Iron oxide red (CHN), Q1 2016, new plant 25kt



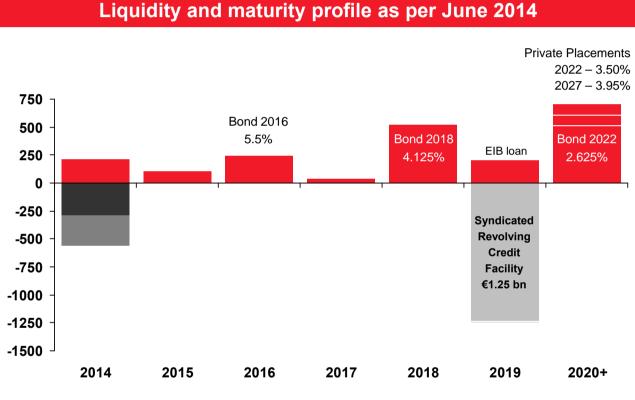
\* Expected for the label introduction in Brazil (2016); to be further evaluated



## A well managed and conservative maturity profile

#### Long term financing secured

- Diversified financing sources
  - Bonds
  - Private placements
  - Syndicated credit facility
  - Development banks
  - Bilateral bank facilities
- €500 m bond maturity in April 2014 was funded by cash and €200 m EIB facility
- Average €-funding interest rate below 4%
- All group financings without financial covenants

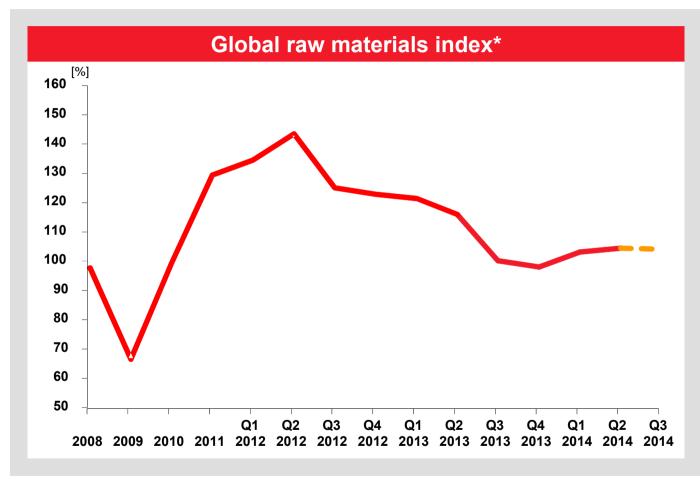


Financial liabilities Cash & cash equivalents Near cash assets Undrawn long-term facilities

EIB = European Investment Bank



## High volatility in raw material prices



- In 2012, raw material prices (mainly butadiene) started a declining trend, with an apparent bottom end of 2013
- Since Q1 2014 raw materials show a more or less stable sideways trend

\* Source: LANXESS, average 2010 = 100%

## **Overview exceptional items Q2 and YTD**

[€ m]	Q2 :	2013	Q2 2	2 2014 H1 2013		H1 2014		
	Excep.	Thereof D&A	Excep.	Thereof D&A	Excep.	Thereof D&A	Excep.	Thereof D&A
Performance Polymers	0	0	4	1	0	0	13	1
Advanced Intermediates	-4	0	1	0	-4	0	2	0
Performance Chemicals	39	6	3	0	40	6	13	0
Reconciliation	3	0	11	0	7	0	18	0
Total	38	6	19	1	43	6	46	1



## **Abbreviations**

#### **Performance Polymers**

- BTR Butyl Rubber
- PBR Performance Butadiene Rubbers
- KEL Keltan Elastomers
- HPE High Performance Elastomers
- HPM High Performance Materials

#### **Performance Chemicals**

- MPP Material Protection Products
- IPG Inorganic Pigments
- FCC Functional Chemicals
- LEA Leather
- RCH Rhein Chemie
- RUC Rubber Chemicals
- LPT Liquid Purification Technologies

#### **Advanced Intermediates**

All Advanced Industrial Intermediates

SGO Saltigo



## **Upcoming events 2014**

Active capital market communication							
Jefferies 10 <sup>th</sup> Annual Industrials Conference 2014	August 12/13	New York					
Berenberg Goldman Sachs German Corporate Conference 2014	September 22-24	Munich					
<ul> <li>Baader Investment Conference</li> </ul>	September 25	Munich					
<ul> <li>J.P. Morgan Cazenove Milan Investor Conference</li> </ul>	September 30	Milan					
Berenberg Specialty Chemicals & Food Ingredients Conference 2014	Oct 1	London					
Q3 results 2014	November 6						
<ul> <li>Capital Markets Day</li> </ul>	November 6	Cologne					
<ul> <li>Morgan Stanley Global Chemicals Conference</li> </ul>	November 11	Boston					
Bank of America Merrill Lynch German Corporate Days 2014	November 18	Singapore					
<ul> <li>MainFirst Conference</li> </ul>	November 18	Paris					
<ul> <li>Deutsches Eigenkapitalforum</li> </ul>	November 26	Frankfurt					
<ul> <li>Bank of America Merrill Lynch European Chemicals Conference</li> </ul>	December 2/3	London					



### **Contact details Investor Relations**

