



LANXESS – FY 2013 Results Conference Call

Closing a challenging year

Bernhard Duettmann, CFO



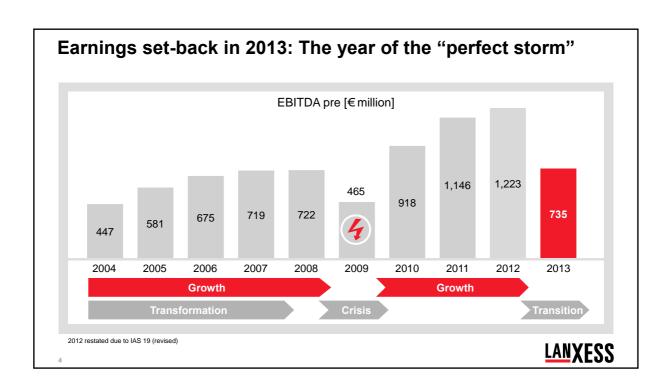
Safe harbor statement

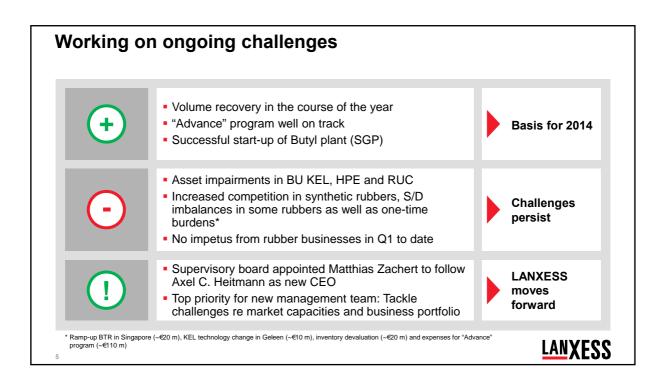
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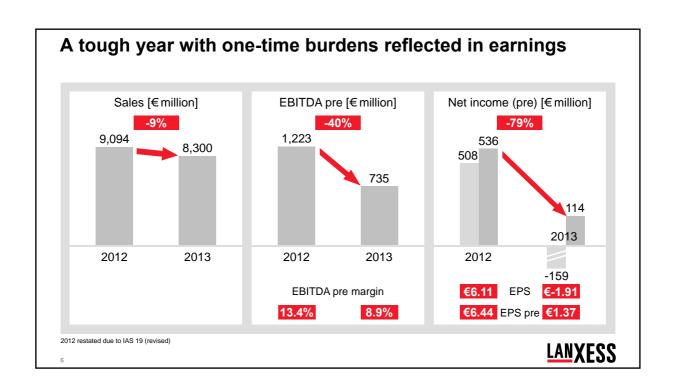
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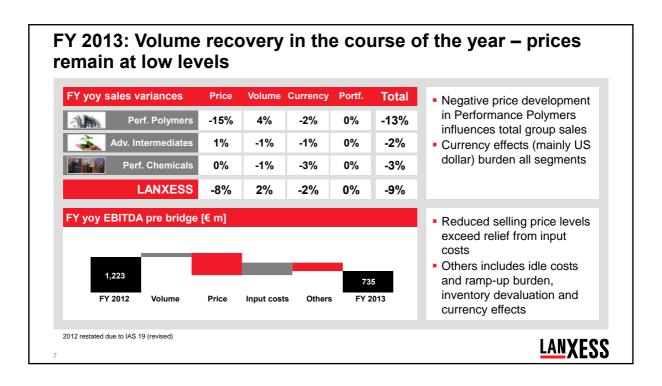


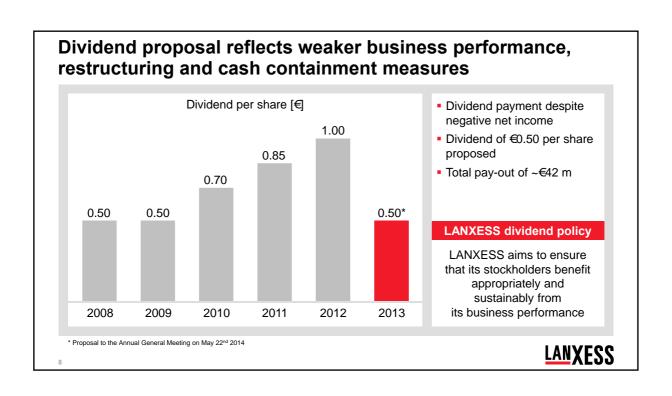
Executive overview FY 2013 Business and financial review Q4 2013 Outlook/Guidance LANXESS











Agenda

- Executive overview FY 2013
- **Business and financial review Q4 2013**
- Outlook/Guidance

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Q4 2013 financial overview: Stabilization at low level with normal seasonality

[€ m]	Q4 2012	Q3 2013	Q4 2013	yoy in %
Sales	2,123	2,050	2,014	-5.1%
EBITDA pre except.	239	187	176	-26.4%
margin	11.3%	9.1%	8.7%	
EPS	0.61	0.13	-2.45	<-100%
EPS pre ¹	0.70	0.34	0.27	-61.4%
Capex ²	315	146	226	-28.3%
[€ m]	31.12.2012	30.09.2013	31.12.2013	% vs FY
Net financial debt				1
Net imancial debt	1,483	1,822	1,731	16.7%
Net working capital	1,483 1,849	1,822 1,873	1,731 1,679	16.7% -9.2%
		,		

- Sales decline as positive volumes (yoy and sequentially) are overcompensated by lower prices and negative currency effects
- EBITDA pre reflects normal seasonality
- Q4 EPS additionally burdened predominantly by impairment charges of €257 m and ~€50 m "Advance" expenses
- Successful working capital reduction reflected in seq. improved net financial debt

Self-help measures implemented but business effects overshadow

2012 restated due to IAS 19 (revised)

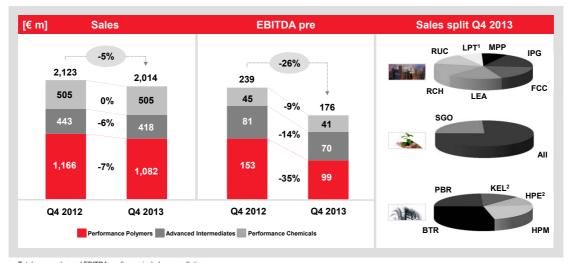
¹ Net of exceptionals, using the local tax rate applicable where the expenses were incurred

² Net of capitalized borrowing costs, projects financed by customers and finance lease

Q4 2013: Good volume recovery against a weak base Q4 yoy sales variances **Price Volume Currency** Portf. Total Lower price levels in Performance Polymers and Perf. Polymers -15% 11% -3% 0% -7% currency headwind drive Adv. Intermediates 0% -4% -2% 0% -6% sales decline Positive volumes in Perf. Chemicals 4% -4% 1% 0% Performance Polymers and **LANXESS** -8% 6% -3% 0% -5% Chemicals mitigate Q4 yoy EBITDA pre bridge [€ m] Selling price changes nearly match change in input costs Others burdened by higher fixed cost base, inventory 239 reduction, higher maintenance and currency 04 2012 Volume Price Input costs Others Q4 2013 LANXESS

Q4 2013: P&L reflects extraordinary burdens [€ m] Q4 2012 Q4 2013 yoy in % Sales 2,123 (100%) 2,014 (100%) -5% Sales decrease on lower prices Cost of sales -1,659 (78%) -1,654 (82%)0% (-8%) and negative currency effects (-3%), while positive 10% -180 Selling -199 (9%)(9%)volumes mitigate (+6%) -71 31% G&A -103 (5%)(4%) COGS decrease dis-R&D -16% -45 (2%)-52 (3%)proportionately, reflecting higher **EBIT** 126 (6%) -262 (-13%) <-100% fixed cost base (BTR SGP), **Net Income** -204 (-10%) <-100% lower margins and higher idle 50 (2%) costs (inventory reduction) **EPS** 0.61 -2.45 <-100% SG&A lower due to cost EPS pre1 0.70 0.27 -61% containment measures and **EBITDA** 228 (11%)123 (6%)-46% lower variable compensation >100% thereof exceptionals -11 (0%)-53 (3%) EBIT burdened by impairment -26% **EBITDA** pre exceptionals 239 (11.3%) 176 (8.7%) All earnings significantly impacted by impairment charges of €257 m 2012 restated due to IAS 19 (revised) Net of exceptionals, using the local tax rate applicable where the expenses were incurred LANXESS





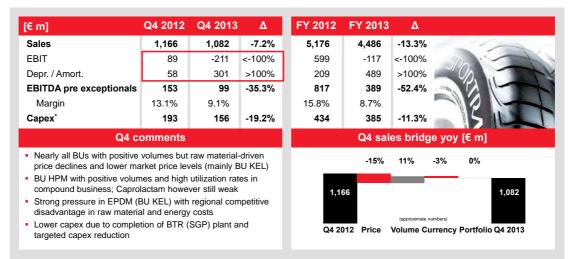
Total group sales and EBITDA pre figures include reconciliation

¹ As of April 1st 2013 BU ION (Ion Exchange Resins) renamed to BU LPT (Liquid Purification Technologies)

² As of January 1st 2013 BU TRP (Technical Rubber Products) split into BU KEL (Keltan Elastomers) and BU HPE (High Performance Elastomers)

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Performance Polymers: Burdened by impairment



* Net of capitalized borrowing, costs projects financed by customers and finance lease

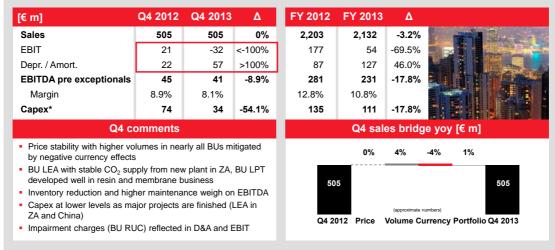
Advanced Intermediates: Good profitability compared to a very strong base

[€ m]	Q4 2012	Q4 2013	Δ	FY 2012	FY 2013	Δ	
Sales	443	418	-5.6%	1,674	1,647	-1.6%	
EBIT	70	46	-34.3%	244	210	-13.9%	
Depr. / Amort.	17	21	23.5%	67	77	14.9%	
EBITDA pre exceptionals	81	70	-13.6%	305	286	-6.2%	
Margin	18.3%	16.7%		18.2%	17.4%		
Capex*	38	26	-31.6%	92	96	4.3%	
Q4 c	omments				Q4 sal	es bridç	je yo
Prices remain stable, however high base, due to softer der automotive in BU AII					0%	-4%	-2%
 Demand for agrochemicals units 	remains goo	d in both busi	ness	44	3		
 Negative currency effects in 	sales and ea	arnings				(approximate	numborn
 Capex comparably stable w 	ith different t	ming within t	he vear	Q4 2	012 Price	Volume C	

^{*} Net of capitalized borrowing costs, projects financed by customers and finance lease

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Performance Chemicals: Impairment and currency headwind weigh on earnings



* Net of capitalized borrowing costs, projects financed by customers and finance lease

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Balance sheet: Ratios burdened by impairment - working capital ratios improved

[€ m]	Dec 2012	Jun 2013	Dec 2013
Total assets	7,519	7,268	6,811
Equity	2,330	2,198	1,900
Equity ratio	31%	30%	28%
Net financial debt	1,483	2,018	1,731
Net financial debt/EBITDA pre ¹	1.21	2.33	2.36
Near cash, cash & cash equivalents	797	371	533
Pension provisions	893	921	943
ROCE ¹	15.6%	8.4%	5.8%
Net working capital	1,849	2,082	1,679
Net working capital/sales ¹	20%	24%	20%
DSI (in days) ²	65	64	58
DSO (in days) ²	47	51	48

- Total assets and equity reflect amongst others impairment of €257 m
- Impairment charges burden equity ratio
- Net financial debt under control, but currently not in targeted corridor3
- Working capital and net financial debt reduced, as announced
- All working capital ratios improved

¹ Based on last twelve months for EBIT pre, EBITDA pre or sales

² Days of sales in inventories / Days of sales outstanding calculated on quarterly sales

³ Targeted range for net financial debt / EBITDA pre of 1.0x – 1.5x through a normal business cycle

2012 restated due to IAS 19 (revised)

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FY 2013: Positive free cash flow driven by working capital management and reduced capex

[€ m]	FY 2012	FY 2013
Profit before tax	660	-239
Depreciation & amortization	378	717
Gain from sale of assets	0	-2
Result from investments (using equity method)	-1	0
Financial (gains) losses	113	111
Cash tax payments/refunds	-109	-41
Changes in other assets and liabilities	-85	-15
Operating cash flow before changes in WC	956	531
Changes in working capital	-118	110
Operating cash flow	838	641
Investing cash flow	-674	-342
thereof capex*	-696	-624
Financing cash flow	46	-260

- Profit before tax burdened by weak business performance and one-time charges (impairment €257 m, "Advance" program ~€110 m)
- Depreciation increased with higher asset base and impairment
- Tax payments are down in line with reduced profit before tax
- Successful working capital management and reduced capex, even though still at high levels, support free cash flow

A challenging year, but positive free cash-flow from implemented measures

2012 restated due to IAS 19 (revised)

Net of capitalized borrowing costs, projects financed by customers and finance lease

Agenda

- Executive overview FY 2013
- Business and financial review Q4 2013
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Cautious for 2014 – but slight earnings improvement targeted

Macro expectations 2014

- Global tire production is expected to grow yoy with a continued impetus from Asia but negative rates in Europe
- Automotive industry may reach the trough in Western Europe, while Asia/Pacific will continue to grow
- Agro demand growth continues to be robust but below previous year's high level
- Construction industry will grow more dynamically especially in North America and Asia/Pacific
- US Dollar expected volatile in 2014; political uncertainties remain a risk

LANXESS expectations 2014

- Ongoing challenges of more competitive environment (e.g. capacities, prices)
- Currently no impetus from our rubber businesses in Q1 2014
- Q1 2014 EBITDA pre expected around €200 m against the backdrop of lower price levels, currency burden and a strike at our BTR site in Belgium
- For FY 2014 we expect a slightly improved EBITDA pre due alone to the absence of one-off items, even if selling prices remain at low levels





Mixed picture for 2014

Performance Polymers

- Slow start to the year from synthetic rubber businesses; continued weak pricing environment
- EPDM (BU KEL) with ongoing subdued pricing
- Three major capex projects running according to plan



- Demand for agro chemicals in both BUs expected healthy and stable for 2014
- Overall high utilization expected in BU AII based on robust demand outlook from most markets
- Extraordinary maintenance shutdowns will burden Q1 2014



- Operationally solid year expected
- BU IPG with good demand from construction industry helped by competitive advantages (environmental aspects)
- BU LEA with stable CO₂ supply from own plant in ZA







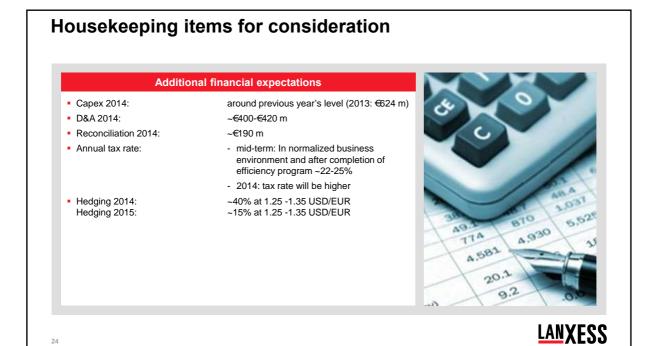
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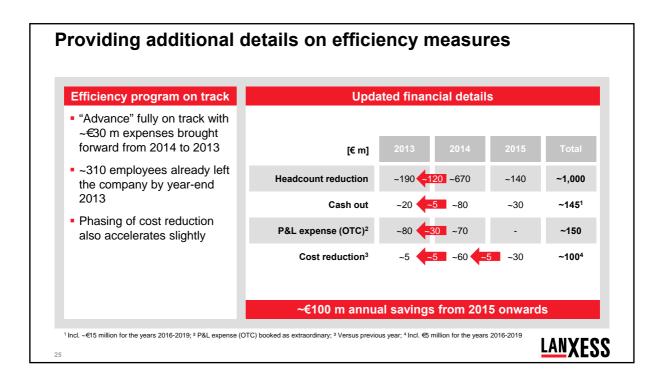
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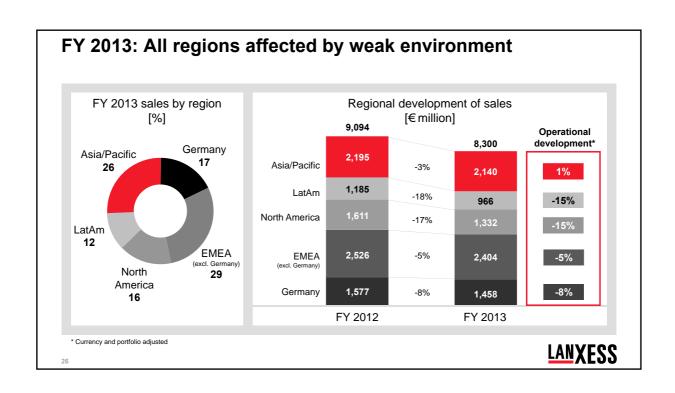
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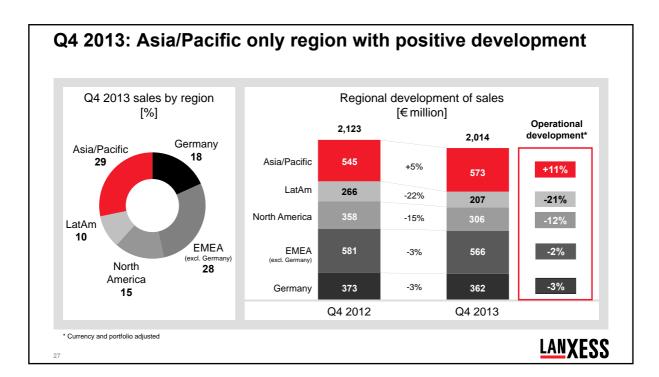
Energizing Chemistry



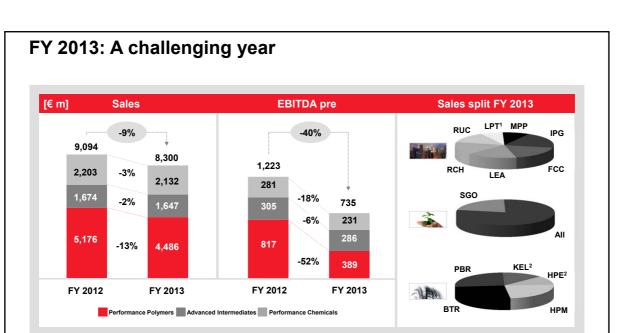








FY 2013 financial overview: Weak environment and one-time burdens characterize the year [€ m] FY 2012 FY 2013 yoy in % Sales decrease with positive volumes, however 9.094 8.300 -8.7% Sales overcompensated by lower EBITDA pre except. 1,223 735 -39.9% prices and negative currency 13.4% 8.9% margin **EPS** -1.91 <-100% 6.11 EBITDA reflects weak price EPS pre1 6.44 1.37 -79% levels mainly in Performance Polymers Capex² 696 624 -10.3% EPS reflects among others [€ m] 31.12.2012 31.12.2013 Δ% €257m impairment and ~€110 m Net financial debt 1,483 1,731 16.7% "Advance" expenses Net working capital successfully Net working capital 1,849 1,679 -9.2% reduced during the year **Employees** 17,177 17,343 1.0% Capex inline with guidance 2012 restated due to IAS 19 (revised) ¹ Net of exceptionals, using the local tax rate applicable where the expenses were incurred general 2 Net of capitalized borrowing costs, projects financed by customers and finance lease **LANXESS**



Total group sales and EBITDA pre figures include reconciliation 2012 restated due to IAS 19 (revised)

1 As of April 1st 2013 BU 10N (ton Exchange Resins) renamed to BU LPT (Liquid Purification Technologies)

2 As of January 1st 2013 BU TRP (Technical Rubber Products) split into BU KEL (Keltan Elastomers) and BI

FY 2013: A disappointing year due to pricing pressure and onetime burdens

[€ m]	FY	2012		FY	2013	yoy in %		
Sales	9,094	(100%)		8,300	(100%)	-9%		 Sales
Cost of sales	-6,988	(77%)		-6,752	(81%)	3%		prices
Selling	-763	(8%)		-755	(9%)	1%		negat
G&A	-339	(4%)		-301	(4%)	11%		volum
R&D	-192	(2%)		-186	(2%)	3%		 Lower Perform
EBIT	808	(9%)		-93	(-1%)	<-100%		highe
Net Income	508	(6%)		-159	(-2%)	<-100%		to a d
EPS	6.11			-1.91		<-100%		time o
EPS pre ¹	6.44			1.37		-79%		digest
EBITDA	1,186	(13%)		624	(8%)	-47%		Impai excep
thereof exceptionals	-37	(0%)		-111	(1%)	>100%		"Adva
EBITDA pre exceptionals	1,223	(13.4%)		735	(8.9%)	-40%		reflec
Impa	irment	charges	of	€257m	deterior	ate an alre	ac	lv weak

- s decline due to lower es (-8%) and additional ative currency effects (-2%); mes slightly mitigate (+2%)
- er price levels (mainly ormance Polymers) and er fixed and idle costs lead drop in gross margin; onecosts of ~€50 m² also sted in FY 2013
- airment of €257m and eptional expenses from ance" program (~€110 m) cted in earnings

year

2012 restated due to IAS 19 (revised)

¹ Net of exceptionals, using the country tax rate applicable where the expenses were incurred

² Ramp-up BTR in Singapore (-€20 m) and KEL technology change in Geleen (-€10 m) and inventory devaluation (-€20 m)

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Balance sheet

[€ m]	Dec'12	Jun'13	Dec'13		Dec'12	Jun'13	Dec'13
Non-current assets	3,747	3,820	3,592	Stockholders' equity	2,330	2,198	1,900
Intangible assets	390	388	323	Non-current liabilities	3,559	3,097	3,029
Property, plant & equipment	2,994	3,081	2,903	Pension & post empl. provis.	893	921	943
Equity investments	8	0	12	Other provisions	304	286	258
Other investments	18	14	13	Other financial liabilities	2,167	1,681	1,649
Other financial assets	8	7	11	Tax liabilities	35	35	49
Deferred taxes	211	213	254	Other liabilities	78	103	101
Other non-current assets	118	117	76	Deferred taxes	82	71	29
Current assets	3,772	3,448	3,219	Current liabilities	1,630	1,973	1,882
Inventories	1,527	1,527	1,299	Other provisions	440	366	355
Trade accounts receivable	1,117	1,212	1,070	Other financial liabilities	167	740	668
Other financial & current assets	331	338	317	Trade accounts payable	795	657	690
Near cash assets	411	97	106	Tax liabilities	45	27	21
Cash and cash equivalents	386	274	427	Other liabilities	183	183	148
Total assets	7,519	7,268	6,811	Total equity & liabilities	7,519	7,268	6,811

- Property, plant & equipment as well as intangible assets reflect impairment in BUs KEL, HPE and RUC
- Inventories successfully reduced, as anticipated
- Equity decrease with negative net income driven by impairment charges

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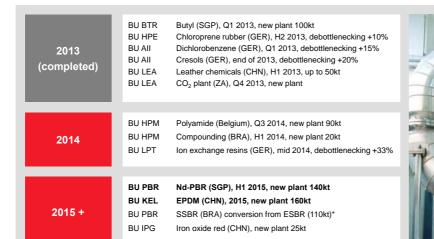
Q4 2013: Positive free cash flow driven by strict working capital management

[€ m]	Q4 2012	Q4 2013
Profit before tax	68	-301
Depreciation & amortization	102	385
Gain from sale of assets	1	-1
Result from investments (using equity method)	2	0
Financial (gains) losses	42	29
Cash tax payments/refunds	-19	-3
Changes in other assets and liabilities	-3	55
Operating cash flow before changes in WC	193	164
Changes in working capital	221	166
Operating cash flow	414	330
Investing cash flow	-691	-178
thereof capex*	-315	-226
Financing cash flow	362	-99

- Impairment charges of €257 m reflected in profit before tax and D&A respectively
- Changes in other assets and liabilities mainly driven by provision build-up ("Advance" program); non-cash
- Investing cash flow also includes cash inflows from money market funds
- Financing cash flow in Q4 2012 reflects issuance of €500 m bond

2012 restated due to IAS 19 (revised)
* Net of capitalized borrowing costs, projects financed by customers and finance lease

Major projects expected to be on stream after 2014





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BBB rating currently under pressure

BBB/Baa2 ratings confirmed - outlook changed to "negative" in June/August



BBB neg. outlook



Baa2 neg. outlook Fitch Ratings

BBB neg. outlook

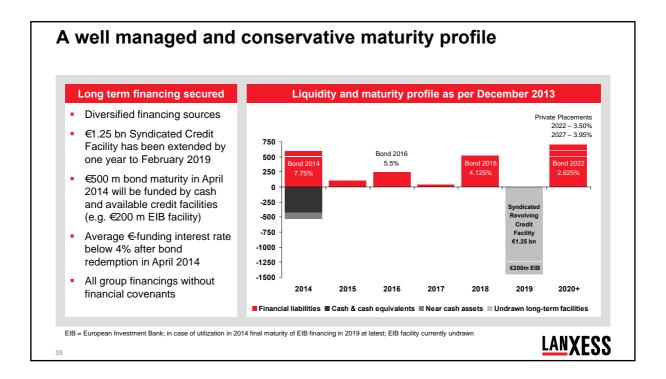
Confirmed on 27.06.2013 with change to "negative" outlook

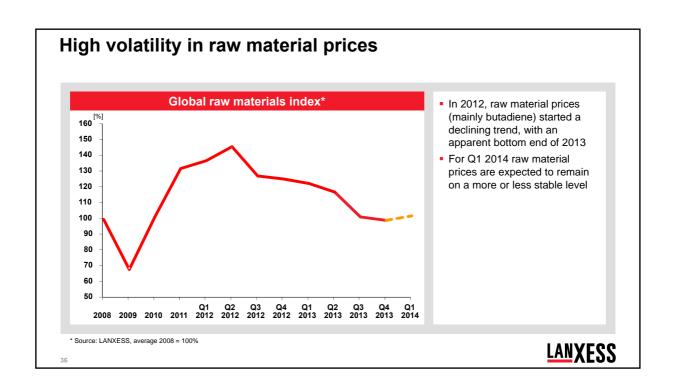
Confirmed on 14.08.2013 with change to "negative" outlook

Confirmed on 15.08.2013 with change to "negative" outlook

- BBB / Baa2 ratings with negative outlook as per latest publications in June/August 2013
- Rating agencies expect recovery of key credit protection ratios in 2014 for the current rating
- S&P has reflected uncertainty about a recovery in "negative" outlook ("... one-in-three chance that LANXESS won't be able to restore its credit metrics ... by 2014,..." (S&P))
- Moody's "negative" outlook reflects the "slower recovery of earnings in the Performance Polymers division" albeit LANXESS' "strong business fundamentals and conservative financial management" (Moody's)

LANXESS is committed to its investment grade rating





Premium products and technologies for global megatrends



Overview exceptional items Q4 and YTD

[€ m]	Q4 :	2012	Q4 2	Q4 2013		FY 2012		2013
	Excep.	Thereof D&A	Excep.	Thereof D&A	Excep.	Thereof D&A	Excep.	Thereof D&A
Performance Polymers	6	0	244	235	9	0	252	235
Advanced Intermediates	-6	0	3	0	-6	0	-1	0
Performance Chemicals	2	0	45	29	19	2	85	35
Reconciliation	9	0	25	0	17	0	45	0
Total	11	0	317	264	39	2	381	270

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Abbreviations Performance Polymers Performance Chemicals MPP BTR **Butyl Rubber** Material Protection Products PBR Performance Butadiene Rubbers IPG Inorganic Pigments KEL* Keltan Elastomers FCC **Functional Chemicals** ■ HPE* High Performance Elastomers LEA HPM High Performance Materials RCH Rhein Chemie RUC **Rubber Chemicals** LPT** Liquid Purification Technologies **Advanced Intermediates** AII Advanced Industrial Intermediates SGO Saltigo * As of January 1st 2013 BU TRP (Technical Rubber Products) split into BU KEL (Keltan Elastomers) and BU HPE (High Performance Elastomers) ** As of April 1st 2013 BU ION (Ion Exchange Resins) renamed to BU LPT **LANXESS**

Upcoming events 2014 Active capital market communication • FY results 2013 March 20 Nomura Global Chemical Industry Leaders Conference March 27/28 London May 8 Q1 results 2014 Deutsche Bank 5th Annual Asia Conference 2014 May 21 Singapore - AGM 2014 May 22 Oddo Canada Forum May 27/28 Montreal/Toronto Deutsche Bank German, Swiss & Austrian Conference 2014 June 12/13 Berlin Q2 results 2014 August 6 Jefferies 10th Annual Industrials Conference 2014 August 12/13 New York Capital Markets Day September 18 Cologne Berenberg Specialty Chemicals & Food Ingredients Conference 2014 Sept 30/Oct 1 London Q3 results 2014 November 6 HSBC Conference November 27 Zurich **LANXESS**

Contact details Investor Relations

Oliver Stratmann



Tel. : +49-221 8885 9611 Fax. : +49-214 30 959 49611 Mobile : +49-175 30 49611 Email : Oliver.Stratmann@lanxess.com

Verena Kehrenberg

Tel. : +49-221 8885 3851 Fax. : +49-221 8885 4944 Mobile : +49-175 30 23851 Email : Verena.Kehrenberg@lanxess.com

LANXESS IR website

Tanja Satzer



Tel. : +49-221 8885 3801 Mobile : +49-175 30 43801 Email : Tanja.Satzer@lanxess.com

Ulrike Weihs

Institutional Investors / Analysts



Tel. : +49-221 8885 5458 Mobile : +49-175 30 50458 Email : Ulrike.Weihs@lanxess.com

Dirk Winkels

Analysts



Tel. : +49-221 8885 8007 Mobile : +49-175 30 58007 Email : Dirk.Winkels@lanxess.com

Matthias Arnold

Analysts



Tel. : +49-221 8885 1287 Mobile : +49-151 74612343 Email : Matthias.Arnold@lanxess.com